

**REQUEST FOR QUALIFICATIONS  
NEW YORK UNIVERSITY**

**STRATEGIC PLANNING INITIATIVE  
FEBRUARY 15, 2007**

**DEADLINE FOR RESPONSES:  
THURSDAY, MARCH 08, 2007 BY 5:00 PM**

**SUBMIT EIGHT (8) COPIES AND ONE (1) ELECTRONIC COPY OF YOUR PROPOSALS TO:**

Lori Pavese Mazor  
Associate Vice President  
Office of Strategic Assessment, Planning, and Design  
New York University  
196 Mercer Street, 8th Floor  
New York, NY 10012

**SUBMIT TWO (2) COPIES OF YOUR PROPOSALS TO:**

Steve Jacobs  
Senior Associate  
K. Backus & Associates, Inc.  
230 West 41st Street, Suite 1102  
New York, NY 10036





## **New York University**

*A private university in the public service*

Office of Strategic Assessment, Planning, and Design  
196 Mercer Street, 8<sup>th</sup> Floor  
New York, NY 10012-1091

### **INTRODUCTION - PLANNING FOR EXCELLENCE**

New York University (NYU) is an institution that has undergone a remarkable evolution in a very short amount of time. Having just celebrated its 175<sup>th</sup> year, NYU has decisively transformed itself in less than 20 years from a regional commuter school into one of the most sought-after universities in America. Over the past two decades, the University has developed an extraordinary research and teaching faculty; guarantees four years of housing to its undergraduate population; established a network of satellite campuses around the world; and attracts the highest caliber of students in the country. Today, NYU is not only one of the largest and most competitive private universities in the country, but a global institution with enrollment of more than 40,000 undergraduate, graduate, and professional students representing every state in the union and 133 countries.

To build for its future, the University has begun several initiatives that seek to strengthen the institution well into the 21<sup>st</sup> century. President John Sexton announced the “Partner’s Plan” in 2004 to strengthen the core arts and sciences at NYU by hiring an unprecedented 125 new faculty positions. Complementing this growth in faculty is an intensive effort by the University to enhance and expand its facilities, particularly in the arts and sciences. Now, mid-way through its Partners Capital plan, the University has completed numerous new academic and residential projects to accommodate this growth.

With the “Partners Plan” well underway, the University now stands ready to embark upon a new era. In preparation for NYU’s bicentennial in 2031, the University will develop a long range strategic plan to envision its future over the next 25 years. This effort, to be known as NYU 200, will steer the University’s development over the next two decades.

NYU recognizes that accommodating its academic needs within the urban context of its campuses is an enormous challenge. As a university that has always been both “in and of the city”, NYU appreciates that its surrounding neighborhoods – among the most vibrant urban communities in the United States – can be counted as one of the school’s greatest assets. NYU has been an integral part of Greenwich Village since 1834 and, in the absence of a quadrangle or enclosed grounds, its students have traditionally viewed the streets of the Washington Square area as a part of their academic environment, experiencing – as NYU’s founders intended – “the world before they enter it.”

However, as the University has expanded, there has been concern about NYU’s impact on its neighbors. While NYU has grown in size in order to achieve and maintain its position as a global center of knowledge, future growth must be guided by an enlightened design that better addresses the University’s surrounding communities. This Request for Qualifications (RFQ) is the first step in NYU’s quest for a design partner who can help develop a vision of the University’s future presence in New York City.

## REQUEST FOR QUALIFICATIONS

NYU seeks to engage a team of talented professionals, led by an experienced architecture/urban planning firm in partnership with a visionary architect, to develop a strategic vision for NYU. The selected team will work closely with the University to develop a long-term strategic plan that will guide the University's physical growth over the next quarter century.

To assist you in forming an appropriate team, NYU has provided a list of architectural and urban planning firms, as well as landscape architects, with whom the University would be interested in working (see Attachment 3). While the University strongly prefers to work with the firms indicated on the attached list, it will consider all teams, including those qualified firms not on this list. Responses to the RFQ are due March 8, 2007.

Based on submitted responses, NYU will interview a limited number of teams and select three finalists. The top three teams will then be asked to submit a more detailed proposal and conceptual design vision. Following team presentations, NYU will select the team best suited to partner with the University on this exciting strategic planning effort, which is anticipated to last nine months.

The strategic planning efforts will comprehensively evaluate NYU's Washington Square Campus, NYU's Medical Campus on Manhattan's east side, and potential new satellite locations. The strategic plan should provide a broad-based, flexible vision to allow NYU to continue its pursuit of academic excellence. The University will provide goals and priorities and an initial analysis of existing conditions upon which the vision will be based. As NYU's strategy will be explored in the context of a complex urban environment, challenges to be addressed in this strategic plan include limited NYU-controlled sites for additional development; a significant amount of leased space with near-term lease expirations; community sensitivity; regulatory pressures; zoning and city land use policies; high real estate prices; and an endowment per student ratio significantly below other top tier schools.

This document outlines the requirements for this RFQ and maps out the process and schedule for selection of the winning team. To assist you in preparing a thoughtful response to this RFQ, the following information is included below:

- An overview of NYU and its campuses
- An overview of recent NYU initiatives
- A discussion of proposed NYU 200 planning principles
- An overview of space needs and objectives
- A discussion of some of the questions and challenges to be addressed in the strategic plan
- An overview of how NYU will select and work with the strategic plan design team, including an anticipated schedule for the selection process

Specific submission requirements are set forth at the end of this document, together with a map of NYU's Washington Square Campus and list of schools (Attachments 1 and 2).

## NYU OVERVIEW

In 1831, at a time when most students at American colleges and universities were members of the privileged classes, Albert Gallatin, a former Treasury Secretary under both Thomas Jefferson and James Madison, envisioned a university in the heart of the nation's fastest growing city that would provide "a system of rational and practical education fitting for all and graciously open to all."

Today, NYU is one of the largest private universities in the country and boasts top-ranked programs in law, business, education and the arts, among others. There are currently over 3,100 full-time faculty members in its 14 schools and colleges including Nobel Prize, National Medal of Science, Abel Prize, Pulitzer Prize, Lasker Award, MacArthur Fellowship, and Guggenheim Fellowship recipients. Also serving as a major resource to the business and intellectual life of the City, NYU's noncredit programs enroll an additional 13,000 students primarily through its School for Continuing and Professional Studies.

Throughout the City, NYU owns or leases over 5 million of square feet of academic and administrative space, provides housing to approximately 13,000 undergraduate, graduate and professional students, and owns and maintains approximately 2,200 units of housing for faculty. The majority of this space is concentrated in and around the Washington Square Campus and, to a lesser degree, the Medical Campus located on First Avenue between 25<sup>th</sup> and 34<sup>th</sup> Streets. Facilities are also located in Midtown, Downtown, the Upper Eastside, and Union Square.

The current and historic center of NYU is, of course, its Washington Square Campus, which has grown from a single building overlooking Washington Square Park and now includes a network of academic, administrative, and residential space. The majority of NYU buildings in its core area are located between Sixth Avenue and Broadway, 8<sup>th</sup> Street and Houston Street. However, the campus is highly urban in character and there are no finite campus boundaries. Please see the attached map which shows NYU's owned and leased facilities around Washington Square.

## RECENT NYU INITIATIVES

Under President Sexton, NYU's most prominent effort has been its "Partners Plan" to expand and enhance the number and quality of arts and sciences faculty by adding 125 new positions. Midway through the recruitment process, this has resulted in several new projects including the conversion and renovation of over one hundred units of faculty housing, and new academic facilities for the departments of Economics and Politics, Sociology, Philosophy, Journalism, Physics, Neuroscience, and Biology. In addition, NYU is currently undertaking several other planning studies. These studies will form the backdrop for the consultants to develop a vision for NYU 200:

- **Faculty of Arts and Sciences (FAS) Master Planning Study** – Completed in two phases by Polshek Partnership Architects and CUH2A in 2005 and 2006, respectively, the FAS Master Planning Study is a ten-year facilities plan for NYU's Arts and Sciences programs. The study includes a comprehensive analysis of existing conditions and projected space needs, recommended plans for accommodating space needs, cost estimates, and implementation strategies.
- **Classroom Utilization Study** – Currently underway, this effort, led by Einhorn Yaffee Prescott Architect & Engineering and Scott Blackwell Page Architect, consists of an analysis of the University's Washington Square Campus classroom utilization and will include recommendations for maximizing use of these spaces.

- **Historic Preservation Study** – In summer 2006, the University was awarded a grant by the Getty Foundation to complete a study of its historic properties. The study, which is being completed by Murphy Burnham & Buttrick Architects and Higgins and Quasebarth, will document the University’s historic resources and develop preservation, rehabilitation, and maintenance guidelines for these buildings.
- **Other Academic Planning Unit Studies** – In addition to the Faculty of Arts and Sciences Master Planning Study, several other schools, including the Gallatin School for Individualized Study, the School of Dentistry and Nursing, and the Tisch School of the Arts, have recently completed five to ten year academic space planning studies. Other units, including the Steinhardt School of Education, the School of Continuing and Professional Studies and Libraries anticipate beginning studies this year.

## NYU 200: PLANNING PRINCIPLES

NYU 200 is intended to build upon these other university-wide initiatives, serving as the overarching vision for campus development over the next 25 years. Drawing from the University’s work on these studies and President Sexton’s vision for the University, the following planning principles are intended to help guide the development of NYU 200:

- ***Maintain campus core for academic and student-serving uses*** – As NYU continues its pursuit of academic excellence, facilities nearest NYU’s core should be maintained for uses which most directly impact the quality of the learning environment. Academic and key student-oriented uses should take priority over administrative uses, which may be more appropriately situated further away from the core. Additionally, more diverse housing opportunities might be offered to faculty outside Greenwich Village.
- ***Maximize the benefit of existing assets*** – Given the challenges of the New York City real estate environment, NYU should first look to maximize the utility of its existing facilities and sites in accommodating additional space needs. Potential options include utilizing allowed floor area, more efficient classroom scheduling, co-locating synergistic programs, enhancing building efficiency, and alternative workplace strategies.
- ***Respect the character of surrounding neighborhoods*** – NYU has been a part of the Greenwich Village community since the University’s first building was constructed along Washington Square Park in 1834. The Village’s dynamic and vibrant culture and historic architecture offer an important context, which must be considered in any strategic vision for the future.
- ***Engage the community*** – NYU greatly benefits from its location within New York City and its relationship to the surrounding community. As NYU develops a vision for the future of the University, it looks to meaningfully engage the community in the planning process, with the goal of establishing a transparent and predictable framework for future projects.
- ***Create active mixed-use environments*** – NYU’s lively campus environment relies on actively used buildings and streetscapes. To continue to foster these environments, individual buildings should support multiple compatible uses, concentrating the most public and community-oriented uses along the street.

- ***Promote environmentally sustainable design*** – NYU is committed to being a responsible global citizen and recently launched the Green Action Plan, which will include an assessment of existing sustainability efforts and recommendations for improving the University’s environmental footprint. The University launched this program with an announcement of its plans to purchase wind-generated power, making it the largest purchaser among the nation’s educational institution. Future campus plans should build on these efforts, integrating environmentally sustainable design and building practices into all aspects of campus development.
- ***Preserve and protect historic resources*** – The Washington Square area includes countless historic buildings and a number of historic districts, which greatly contribute to NYU’s unique campus environment. As stewards of these historic resources, the University must ensure that they are maintained and preserved for future generations.
- ***Showcase leading-edge urban and architectural design*** – As a major global university, NYU’s campus should demonstrate its urban commitment and academic excellence through architecture and urban design of the highest quality. NYU’s densely-built campus offers a dynamic but complex planning and design environment that invites creative and visionary solutions for future growth.

## SPACE NEEDS AND OBJECTIVES

Over the next 25 years, NYU projects that it will require additional space in new and existing facilities. Objectives for the major program areas that the University, in concert with the strategic planning team, will have to address include the following:

- **Academic Space.** The University desires more flexible classroom space which will support changing trends in pedagogy over time. Additionally, specialized programs, such as visual and performing arts, dentistry and nursing are likely to require more space per student for hands-on learning in order to continue to provide competitive, state of the art facilities.
- **Student Housing.** The University currently guarantees housing for four years to its undergraduates and provides housing for over 95% of the freshman class. However, NYU only houses approximately 14% of its graduate population. As it looks to the future, the University believes providing undergraduate student housing within walking distance of the campus and increasing the amount of graduate housing, which does not have a locational requirement, will continue to be a high priority.
- **Faculty Housing.** Given the costly real estate market, housing plays an important role in attracting and retaining top faculty. The strategic planning team will be tasked with developing creative solutions to address this issue, which could consist of both University-sponsored and private market solutions.
- **Administrative Space.** Administrative uses are currently located throughout the campus, including the campus core. The strategic planning team will explore more efficient means of accommodating administrative uses in order to provide more space in the campus core for academic uses.

## SCOPE OF WORK / KEY ISSUES

The University will develop a detailed scope of work in consultation with the selected team. However, the following are overarching questions that the University wishes the team to address.

- How can NYU utilize its existing facilities more efficiently?
- Where are the most appropriate locations for NYU to develop future academic facilities as it continues its pursuit of academic excellence?
- How can NYU add significant new academic facilities that serve its need for academic growth with sensitivity toward its neighboring urban communities?
- What are the challenges and opportunities associated with developing satellite campuses? How could use of satellite campuses enhance NYU's identity?
- As the University prioritizes academic uses in the core, how should secondary uses such as administrative uses be located and organized?
- What type of architectural design best represents NYU's vision for its future? How does this build from NYU's architectural and urban context?
- As an urban campus with limited new development options, how are sustainable design practices best integrated into the planning and design processes?

## TEAM COMPOSITION

NYU is committed to securing both the best quality urban planning expertise and visionary design within its selected team. While it is possible that some firms may combine both competencies, NYU believes it will benefit from a broadly-conceived team. Attachment 3 includes the University's suggestions for highly-qualified design architects, urban planners, and landscape architects. While the University strongly prefers to work with the firms indicated on the attached list, it will consider all teams, including those qualified firms not on this list. The University is also committed to selecting a partner who offers deep experience working in cities, with universities, and on projects that required an on-going and intensive level of community engagement. In addition to the lead urban planning and architecture firms, the team should also offer expertise in landscape architecture, zoning, utilities and infrastructure planning, transportation, structural engineering, and cost estimating. At least one key team member must be based in New York City.

The University is currently working with other consultants whose work will complement the strategic planning efforts. As discussed in the Recent NYU Initiatives section, the University has engaged historic preservation and academic space planning specialists as part of its Historic Preservation Study and Classroom Utilization Study, both of which will be made available to the strategic planning team. The University will work directly with the strategic planning team and other consultants to facilitate collaboration between the various planning efforts. The University will also make its land use counsel available to the selected team.

## SELECTION PROCESS AND PROJECT MANAGEMENT

Based on responses to this RFQ received by the March 8, 2007 deadline, NYU will develop a short list of candidates who will be invited to interview with the University on March 19 or March 20. Following these interviews, NYU will select three teams to continue in the process. Each finalist will be asked to develop a more detailed proposal and design vision due in approximately 4 weeks. Each finalist will be given a stipend of \$20,000 to partially defray the cost of developing a preliminary design vision and conceptual plans to illustrate its approach to NYU’s planning and design challenges. Specific requirements for that portion of the process will be provided to the selected teams. In addition, NYU will host a group “Immersion Event” starting on the evening of March 29<sup>th</sup> and continuing through late-afternoon on March 30<sup>th</sup> to familiarize the teams with NYU’s culture and aspirations, and to discuss the requirements of the conceptual design exercise in more detail.

Upon submission of their responses, the three finalist teams will be invited to make presentations of their proposals to President Sexton and other senior administrators and stakeholders. The University will evaluate the three proposals and intends to announce the winning team in late April, with the engagement formally commencing in May.

The teams to be interviewed and short-listed, as well as the winning team, will be chosen based on their demonstrated design excellence and experience with comparable projects in urban, academic settings. Teams must also demonstrate a clear understanding of NYU’s unique needs and an ability to develop creative and innovative design solutions in response to those needs. Other important factors that will be considered include the composition and overall quality of the teams; their proposed approach to and understanding of the project; the experience of the lead consultants to successfully manage complex projects with diverse constituencies; and the quality and availability of the principals and staff proposed to perform the services, verified by references. As noted, NYU will expect the selected team to start the assignment in May, 2007, with an anticipated nine-month engagement.

Following is a summary of the anticipated schedule for selection of the campus design team:

Thursday	February 15, 2007	Issue date of RFQ
Thursday	February 22, 2007	Emails indicating intentions to submit responses due
Thursday	March 8, 2007	RFQ responses due
Wednesday	March 14, 2007	Notification of short-listed teams
Monday	March 19, 2007	Interview short-listed teams – <b>PLEASE HOLD DATE</b>
Tuesday	March 20, 2007	Interview short-listed teams – <b>PLEASE HOLD DATE</b>
Friday	March 23, 2007	Notification of three finalists
Thursday	March 29, 2007	“Immersion Event” Dinner
Friday	March 30, 2007	“Immersion Event” Full day program
Thursday	April 19, 2007	Detailed proposals due
Week of April 23, 2007		Final interviews
May 2007		Commencement of engagement

The design team selection process is being managed by NYU’s Office of Strategic Assessment, Planning and Design, with the assistance of K. Backus and Associates, a real estate consulting firm that works primarily with universities and non-profits in managing large-scale development projects. The successful strategic planning team will work under the direction of the Office of Strategic Assessment, Planning and Design.

## SUBMISSION REQUIREMENTS

Please provide the following information. Your response is expected to be complete but not elaborate and should specifically address the following requirements:

1. Please provide a list of your team, and explain why each team member was selected and the role(s) of each member. It is anticipated that a multi-disciplinary team will be lead by an urban design firm in collaboration with a design partner. In addition, the team should include competencies as discussed in the Team Composition section as well as any other disciplines you believe necessary to accomplish your vision.
2. Please discuss your team's experience in working on large-scale campus planning with institutional clients, highlighting projects in highly urbanized areas and involving diverse internal and external constituents. Please provide brief descriptions and illustrations of at least three projects that your firm and each team member completed that are similar in scale, purpose, and type to the project described in this RFQ. For each project that you list, please provide the name, title, email address, and telephone number of the person we may contact as a reference regarding your services.
3. Please describe your team's experience with complex projects involving city and/or state approval processes, highlighting any relevant work in New York City. Please describe the primary issues and challenges and how you or your team facilitated the approval process.
4. Recognizing that no specific scope of work has been provided, please discuss your general understanding of the assignment and approach to the issues outlined here. What did you and your team learn from the institutions and assignments cited in #2 and #3, above, and how might that apply to NYU's strategic planning needs? Please also include a discussion of your team's perception of high-quality design in higher education and for NYU, using specific examples from your other projects.
5. Please provide a sample or samples of other large-scale design concepts that you and your team members have completed for comparable institutions. If this is not possible, provide examples of solutions you crafted to address specific design or planning issues, as well as samples of graphic and other visual materials that your firm created to illustrate your work.
6. Please discuss your past experience in working with sustainable planning and design principles.
7. Please include any supporting information or material that you believe would be helpful in evaluating your team's qualifications or suitability for this project.

No additional information or tours of facilities will be provided in the RFQ process. Any questions regarding this RFQ should be transmitted via email to Nicole DeRise at [nicole.derise@nyu.edu](mailto:nicole.derise@nyu.edu).

If you intend to submit a response to this RFQ, please so advise by email to Nicole DeRise at [nicole.derise@nyu.edu](mailto:nicole.derise@nyu.edu) no later than Thursday, February 22, 2007. Responses should include the appropriate contact person and relevant contact information. While we understand that teams may not be completely formed by this deadline, your email notification should list all known team members.

**RFQ responses are due no later than Thursday, March 8, 2007 at 5:00 pm.**

Please submit copies as follows:

8 copies and  
1 electronic copy

Lori Pavese Mazor  
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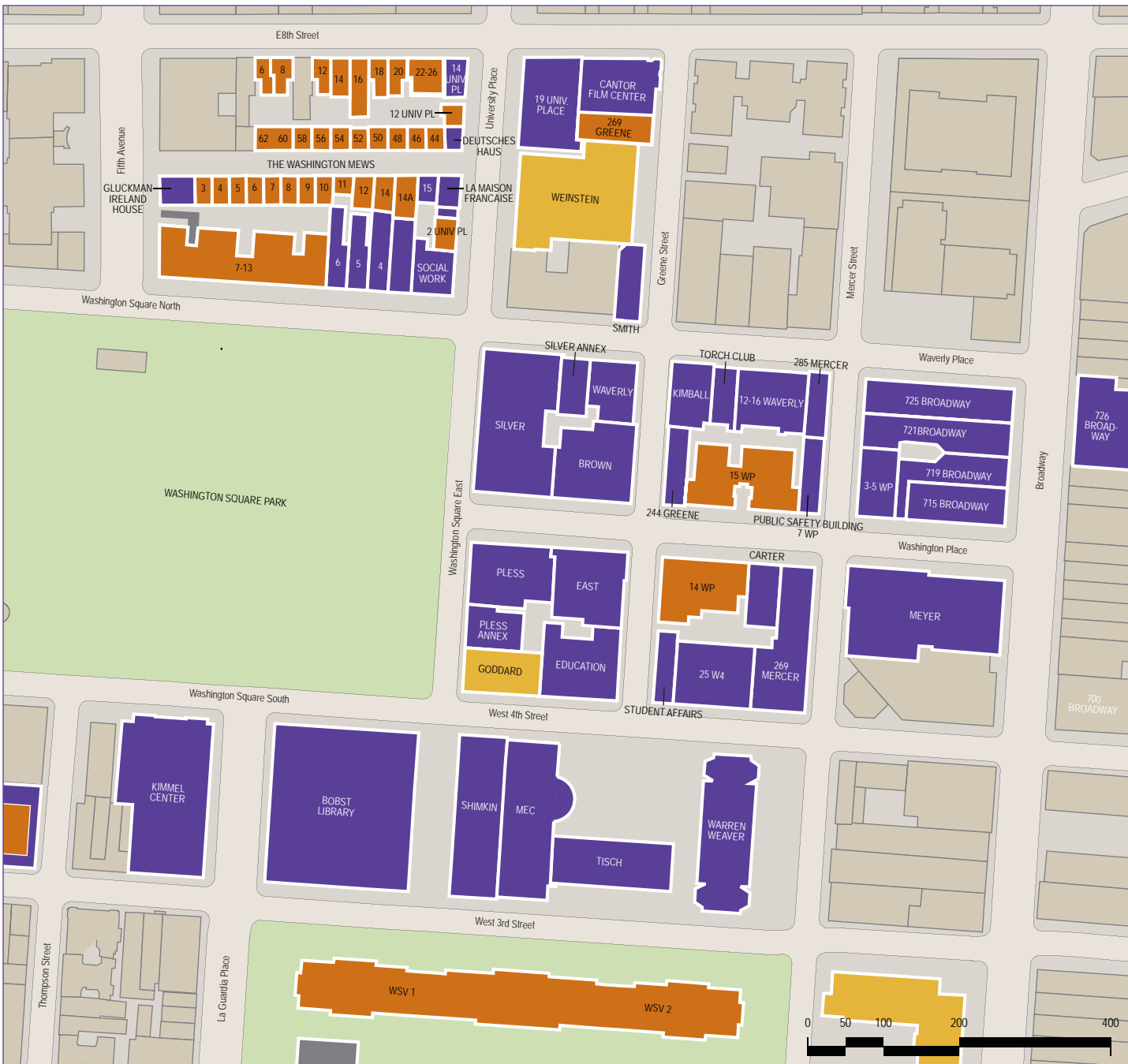
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Please note that this RFQ does not commit the University to award a contract. NYU reserves the right to accept or reject any or all responses received or submitted as a result of the RFQ, or to cancel in part or in its entirety this RFQ if the University determines in its sole discretion to do so. The University reserves the right and intends to negotiate the final scope of work, staff participation, team formation, and compensation before entering into contract with the successful design team, including the right to terminate such contract at any time and for any reason before completion of the contracted work.

Attachments:

1. NYU Map of Washington Square Area
2. List of Schools (with enrollment, faculty, and locations)
3. List of RFQ recipients



BY BUILDING NAME	D'Agostino Hall	La Maison Française	Psychology Building	Torch Club	BY STREET
Alumni Hall	110 West Third Street	16 Washington Mews	6 Washington Place	18 Waverly Place	10 Astor Place
33 Third Avenue	110 West Third Street	16 Washington Mews	6 Washington Place	18 Waverly Place	715 Broadway
Barney Building	42 Lafayette Street	80 Lafayette Street (not shown)	Public Safety Building	334 East 26th Street (not shown)	719 Broadway
34 Stuyvesant Street	42 Lafayette Street	80 Lafayette Street (not shown)	Puck Building	Undergraduate Admissions	721 Broadway
Bobst Library	239 Greene Street	295 Lafayette Street	Reprographic Services	22 Washington Square North	838 Broadway
70 Washington Square South	Education Building	137 MacDougal Street	14 Waverly Place	University Court	48 Cooper Square
Brittany Residence Hall	35 West Fourth Street	295 Lafayette Street	Rubin Residence Hall	110 East 14th Street	7 East 12th Street
55 East 10th Street	Faye's @ the Square	45 West Fourth Street	35 Fifth Avenue	University Plaza	One-half Fifth Avenue
Bronfman Center	45 West Fourth Street	45 West Fourth Street	Rufus D. Smith Hall	Vanderbilt Hall	145 Fourth Avenue
7 East 10th Street	Furman Hall	245 Sullivan Street	25 Waverly Place	411 Lafayette Street	242 Greene Street
Broome Street Residence	245 Sullivan Street	245 Sullivan Street	25 Waverly Place	530 La Guardia Place	561 La Guardia Place
400 Broome Street (not shown)	Giffuni Building	665 Broadway	1 Washington Square North	194 Mercer Street	269 Mercer Street / 19 West 4th Street
Brown Building	665 Broadway	240 Mercer Street	Schwartz Plaza	285 Mercer Street	111, 113A Second Avenue
29 Washington Place/245 Greene Street	1 Washington Mews	79 Washington Square East	Second Street Residence Hall	19 University Place	13 University Place
Butlerick Building	4 Washington Place	79 Washington Square East	1 East Second Street	1 Washington Place	3-5 Washington Place
161 Sixth Avenue (not shown)	Moses Center for Students with Disabilities	240 Greene Street	Seventh Street Residence	50 West Fourth Street	8 Washington Place
Cantor Film Center	4 Washington Place	240 Greene Street	40 East Seventh Street	Silver Center for Arts and Science	14, 14A Washington Place
36 East Eighth Street	Gould Plaza	240 Greene Street	Shinkin Hall	100 Washington Square East	14, 14A Washington Place
Carlyle Court	Graduate School of Arts and Science	240 Greene Street	50 West Fourth Street	33 Washington Place	1-6 Washington Square North
25 Union Square West	6 Washington Square North	240 Greene Street	Silver Center for Arts and Science	Silver Towers	29 Washington Square West
Carter Hall	Hayden Residence Hall	240 Greene Street	100 Washington Square East	110 Bleeker Street	37 Washington Square West
10 Washington Place	33 Washington Square West	240 Greene Street	33 Washington Place	Silver Towers	25 West Fourth Street
Casa Italiana Zerilli-Marimò	Institute of French Studies	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
24 West 12th Street	15 Washington Mews	240 Greene Street	50 West Fourth Street	Silver Towers	
Catholic Center at NYU	Kaufman Management Education Center	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
58 Washington Square South (non-NYU)	44 West Fourth Street	240 Greene Street	50 West Fourth Street	Silver Towers	
Cliff Street Residence	Kevoorian Center	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
15 Cliff Street (not shown)	50 Washington Square South	240 Greene Street	50 West Fourth Street	Silver Towers	
Coles Sports and Recreation Center	Kimball Hall	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
181 Mercer Street	246 Greene Street	240 Greene Street	50 West Fourth Street	Silver Towers	
Coral Towers	Kimball Center for University Life	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
131 Third Avenue	60 Washington Square South	240 Greene Street	50 West Fourth Street	Silver Towers	
Courant Institute Warrent Weaver Hall	King Juan Carlos I Center	240 Greene Street	50 West Fourth Street	110 Bleeker Street	
251 Mercer Street	53 Washington Square South	240 Greene Street	50 West Fourth Street	Silver Towers	



# NEW YORK UNIVERSITY

A private university in the public service

# WASHINGTON SQUARE CAMPUS

NYU STRATEGIC PLANNING INITIATIVE : ATTACHMENT 1

	Apts/Faculty Housing
	Academic/Administration
	Dorms/Student Housing
	Other NYU Holdings
	Non-NYU Buildings

**ATTACHMENT 2: LIST OF NYU SCHOOLS (WITH ENROLLMENT, FACULTY, AND LOCATIONS)**

<b>SCHOOL</b>	<b>STUDENTS</b>	<b>FACULTY FTES</b>	<b>LOCATION</b>
College of Arts and Science Courant Institute of Mathematical Science Graduate School of Arts and Science	10,247	796	Washington Square Center
Tisch School of the Arts	3,652	214	Washington Square Center
Steinhardt School of Education	5,894	220	Washington Square Center
Robert F. Wagner Graduate School of Public Service	822	28	Washington Square Center
Ehrenkranz School of Social Work	1,327	35	Washington Square Center
Gallatin School of Individualized Study	1,367	26	Washington Square Center
Leonard N. Stern School of Business	5,339	191	Washington Square Center
School of Law	2,129	115	Washington Square Center
School of Continuing and Professional Studies	18,113	148	Washington Square Center Midtown Center (11 W. 42nd St.)
School of Medicine/Post-Graduate Medical School	775	1,159	NYU Medical Center (550 1st Ave.)
College of Dentistry & Nursing	3,076	179	NYU Dental Center (324 24th St.)
Institute of Fine Arts	110	19	Institute of Fine Arts (1 E. 78th St.)
<b>Total</b>	<b>52,851</b>	<b>3,130</b>	

## ATTACHMENT 3: LIST OF RFQ RECIPIENTS

### Architecture And Urban Planning Firms

- Allied Works Architecture Inc.
- Archi-Tectonics
- Architecture Research Office LLC (ARO)
- Ateliers Jean Nouvel
- Behnisch Architects
- Beyer Blinder Belle Architects and Planners LLP
- Bohlin Cywinski Jackson
- Chan Krieger Sieniewicz
- Cook + Fox Architects
- Cooper, Robertson & Partners
- Diller Scofidio + Renfro
- Ehrenkrantz Eckstut & Kuhn Architects
- Enrique Norten, TEN Arquitectos
- Foster & Partners
- Goody Clancy
- Grimshaw Architects
- H<sup>3</sup> Hardy Collaboration Architecture LLC
- KieranTimberlake Associates LLP
- Lewis Tsurumaki Lewis Architects
- Mitchell/Giurgola Architects
- MVRDV Architects
- Pei Cobb Freed & Partners Architects LLP
- Pfeiffer Partners Architects PC
- Polshek Partnership Architects LLP
- Rafael Moneo
- Rafael Vinoly Architects
- Ramus Ella Architects (REX)
- R.M. Kliment & Frances Halsband Architects
- SANAA
- Santiago Calatrava
- Sasaki Associates, Inc.
- Shigeru Ban Architects
- SHoP Architects, PC
- SMWM LLP
- Skidmore, Owings & Merrill LLP
- Steven Holl Architects
- Tadao Ando Architect & Associates
- Toshiko Mori Architect
- Urban Strategies
- Wallace Roberts & Todd, LLC
- Weiss/Manfredi Architects
- Weisz + Yoes Studio Architecture

### Landscape Architecture Firms

- Cornelia Hahn Oberlander Landscape Architects
- EDAW
- Field Operations
- Hargreaves Associates
- Ken Smith Landscape Architecture
- Martha Schwartz, Inc.
- Mathews Nielsen Landscape Architects, PC
- Michael Van Valkenburgh Associates, Inc.
- Olin Partnership